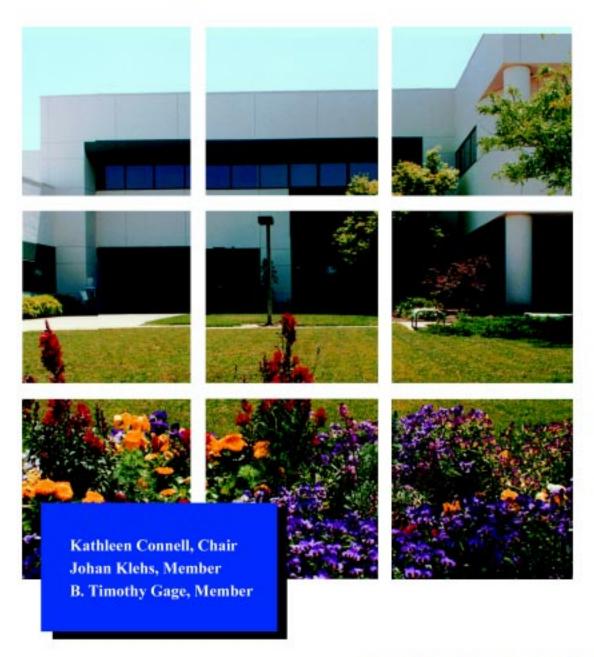
## California Franchise Tax Board



# 1995/96 Operations Report

### **OPERATIONS REPORT**

#### FISCAL YEAR ENDED JUNE 30, 1996

#### **1995-1996 BOARD MEMBERS**

Hon. Kathleen Connell Controller
Hon. Johan Klehs Chair, State Board of Equalization
Hon. Russell Gould Director of Finance (1995)
Hon. Craig L. Brown Director of Finance (1996)
CURRENT BOARD MEMBERS
CURRENT BOARD MEMBERS  Hon. Kathleen Connell

**Executive Officer Gerald H. Goldberg** 

Prepared by: Franchise Tax Board Budget Office November 1999

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Prior Year

#### INTRODUCTION

#### **Programs**

This report presents the 1995/96 operations of the Franchise Tax Board, which administers the following programs and their components:

#### Tax Program:

Personal Income Tax (PIT) Component Bank and Corporation Tax (B&CT) Component Non-Admitted Insurance Tax Collections Component

#### Non-Tax Collection Programs and Components:

Inter-Agency Intercept Collections Component <sup>1/</sup>
Child Support Collections Program
Vehicle Registration Collections Program
Court-Ordered Debt Collections Program
Industrial Health and Safety Collections program

#### Other Non-Tax Programs:

Homeowner and Renter Assistance Program Political Reform Audit Program Contract Work Program

#### Mission Statement

The purpose of Franchise Tax Board is to collect the proper amount of tax revenue and operate programs entrusted to us, at the least cost; serve the public by continually improving the quality of our products and services; and perform in a manner warranting the highest degree of public confidence in our efficiency, integrity and fairness.

#### Efficiency Integrity and Fairness

The objective under efficiency is to continuously improve the cost benefit performance of the department's programs. The best measure of efficiency is the proportion of benefits to cost. The objective under integrity and fairness is to continually improve the department's ability to produce quality services and results. The most effective means of achieving these objectives is by improving the public's voluntary compliance with their obligations under the law.

Since the department's major responsibility is to collect revenues, the measures of success are net assessments and collections compared to costs. These measures are shown throughout this report, and are used by management in allocating resources to appropriate activities.

FTB's effectiveness in improving the public's voluntary compliance with the law is an appropriate benefit measure of integrity and fairness. Success is measured by the volume of error corrections on self-assessed tax and non-tax debt forms.

1/ Component of Contract Work Program

## Departmental Expenditures

In 1995/96, the Franchise Tax Board 's expenditures totaled \$315.2 million; an increase of \$24.8 million (8.5%) over the prior year. Personnel years (PY's) totaled 4910.1, an increase of 49.6 ( 1.0%) over the 1994/95 level of 4,860.5 PY's. This increase was primarily due to a legislative appropriation to assess and collect additional General Fund revenues.

The following tables summarize the department's expenditures by program activity and object.

## EXPENDITURES BY PROGRAM ACTIVITY A Two Year Comparison (Thousands)

	1995/96	1994/95
Tax Programs		
Personal Income Tax	\$192,259	\$190,684
Bank and Corporation Tax	104,001	84,329
Non-Admitted Insurance Tax	38	13
Total Tax Programs	\$296,298	\$275,026
Non-Tax Collection Programs	13,583	10,536
Other Non-Tax Programs	5,274	4,772
TOTAL EXPENDITURES BY	\$315,155	\$290,334
PROGRAM		

#### EXPENDITURES BY OBJECT A Two Year Comparison (Thousands)

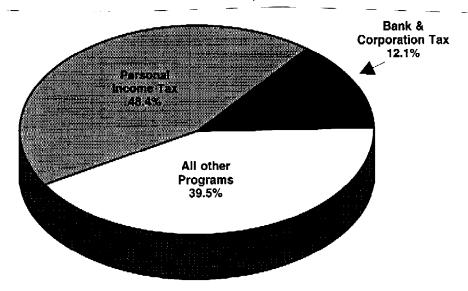
	1995/96	1994/95
Personal Services		
Salary and Wages	\$180,289	\$168,990
Benefits	52,480	46,303
Total Personal Services	\$232,769	\$215,293
Operating Expenses & Equipment	82,386	75,041
TOTAL EXPENDITURES	\$315,155	\$290,334
Reimbursements	-6,458	-5,930
NET EXPENDITURES BY OBJECT	\$308,697	\$284,404

#### California's General Fund<sup>1</sup>

The General Fund received \$48.1 billion in revenue from all major tax and license revenue sources. As illustrated below, the Franchise Tax Board was again the principal contributor of revenues to the General Fund. The General Fund is the State's primary funding source for general government services. At the end of fiscal year, the General Fund had reduced its beginning year deficit by \$264 million.

Major Tax and License Revenue





Major Tax & License Revenues (Millions)

	Fi	scal Year		Percent
	1996/97	1995/96	Change	Change
Personal Income Tax 2/	\$23,270.2	\$20,757.7	\$2,152.5	12.1%
Bank & Corporation Tax	5,803.6	5,831.0	-27.4	-0.5%
Subtotal	\$29,073.8	\$26,588.7	\$2,485.1	9.3%
Other Programs	18,977.2	18,008.7	968.5	5.4%
Total	\$48,051.0	\$44,597.4	\$3,453.6	7.7%

<sup>1/</sup> Statistics extracted from the 1996/97 Controller's Final Annual Report.

<sup>2/</sup> In 1996/97, \$16.4 billion of General Fund Revenues came from Personal Income Tax withholding; a \$1.6 billion increase from the 1995/96 level of \$14.8 billion.

#### TAX PROGRAMS

The Franchise Tax Board tax program activities consist of the administration of the state's personal income tax, bank and corporation tax and non-admitted insurance tax. The related tax program activities include taxpayer assistance and tax return processing (self-assessment activities), filing enforcement, audit, and tax collections. Tax program activities also include the collection and disbursement of voluntary contributions to charitable organizations designated on the PIT tax returns.

In 1995/96, the tax programs administered by the Franchise Tax Board accounted for \$26.6 billion (59.6%) of the General Fund's Major Tax and License revenue. Approximately \$25.8 billion was reported by taxpayers on their voluntarily filed tax returns.

1/ 'voluntary' filing refers to returns filed as a result of self-assessment activities.

#### **Self-Assessment Activities**

Self-assessment activities comprise all functions that facilitate and ensure voluntary compliance with the state's tax laws. Such activities include developing and distributing tax forms and instructions, assisting taxpayers, processing and storing returns, and issuing refunds.

FTB continues to improve the efficiency of self-assessed activities by applying state-of-the-art technology to taxpayer assistance and return processing functions. New technology implementation includes electronic filing of tax returns, image-assisted data capture, interactive voice response (IVR) for taxpayer inquiries, and electronic funds transfer of tax payments.

#### Taxpayer Assistance

Taxpayer assistance refers to all functions that provide taxpayers and tax preparers with the tools to submit timely and accurately computed documents and payments. The following list contains samples of FTB's taxpayer assistance activities:

- Distribution of quarterly informational newsletters to tax preparers regarding changes in tax laws, filing procedures, and certain tax litigation rulings;
- Review and approval of commercial tax preparation software packages to assure compliance with current tax laws and reporting procedures;
- Availability of tax return forms on the Internet; and
- Expansion of the IVR telephone system to provide pre-programmed answers to frequently asked questions on more than 140 tax topics.

In addition to the above activities, the department distributed 5.8 million tax return booklets, provided for 91,400 downloaded forms, received 772,000 interactive voice response calls, and manually responded to 885,000 telephone, correspondence and over-the-counter requests for forms, prefiling assistance, and refund information in 1995/96.

## Return Processing

Return Processing activities include:

- receiving, cashiering, and depositing tax payments; and
- transcribing, correcting, and filing annual tax returns and quarterly estimate returns.

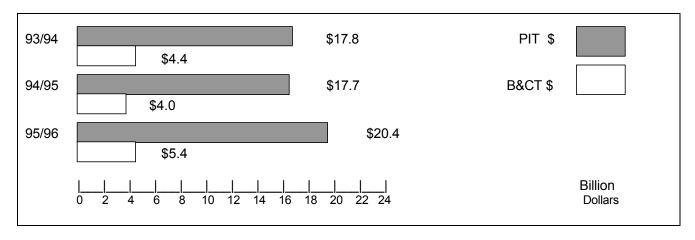
In 1995/96, the department processed 13.8 million personal income tax returns and voluntarily reported self-assessments of \$20.4 billion. Of the returns processed, 7.5 million returns resulted in refunds of \$3.0 billion due to withholding, prepayments and refundable credits.

Taxpayers and tax preparers filed 261,000 PIT returns electronically, an 80 percent increase from 1994/95's level of 145,000 returns. The increase was due to technological enhancements that allowed for the processing of more complex returns. Also in 1995/96, FTB processed 5.3 million PIT returns by an electronic image scanning system, increasing efficiency over the traditional key data entry system.

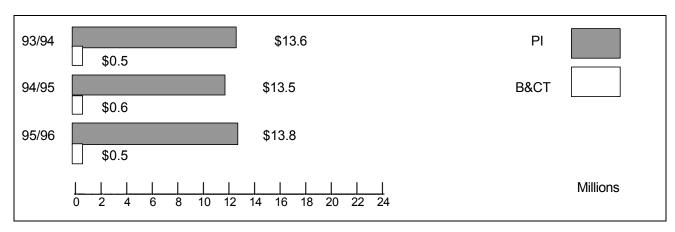
FTB processed 491,000 bank and corporation tax returns, reporting a total tax liability of \$5.4 billion. Additionally, 440,000 estimate tax payments were deposited during 1995/96. Almost 50,000 banks and corporations deposited tax payments directly to FTB via the electronic funds transfer system, improving efficiency over the labor intensive cashiering function. The department also processed 57,800 tax-exempt corporation returns.

#### **Self-Assessment Activities**

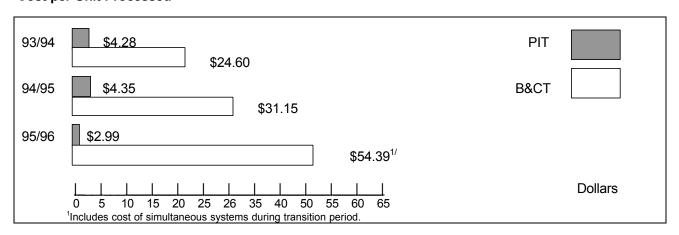
#### Amount of Self-Assessed Tax



#### **Number of Returns Processed**



#### **Cost per Unit Processed**



#### **Filing Enforcement Activities**

Filing enforcement activities identify individuals and business entities that are required to file a return but have not done so. The department's filing enforcement activities include the use of over 220 million income records from various sources to identify and appropriately tax individuals and business entities that do not comply with filing requirements.

Delinquent non-filers that fail to respond to demand-to-file letters are issued tax assessments based on the income records available to the department. Net assessment dollars become part of the tax collection inventory if non-filers either fail to file their delinquent return or prove their right of exemption under the law before the protest period expires.

A comparison of filing enforcement activities between 1994/95 and 1995/96 is presented below. Detailed information is provided in Exhibits A, C1, and C2.

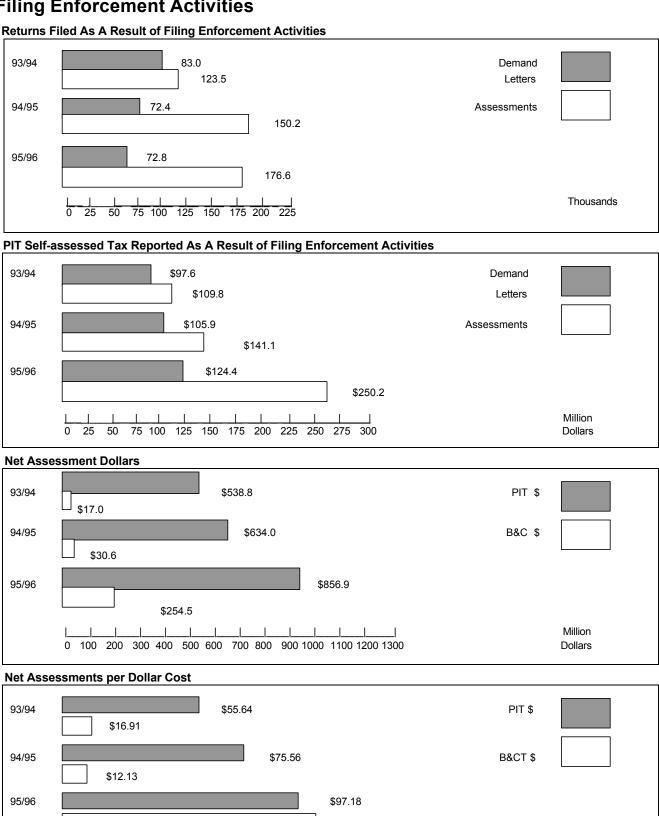
## FILING ENFORCEMENT ACTIVITIES A Two Year Comparison

	1995/96	1994/95
Volumes:		
Personal Income Tax:		
Demand-to-File Letters Mailed	664,169	643,580
Returns Filed As Result of Demand Letters	72,783	72,410
Assessment Notices Issued	380,529	369,307
Returns Filed as Result of Assessment Notices	249,431	150,256
Bank & Corporation Tax:		
Demand Letters and Assessments Mailed	42,580	58,872
Returns Filed as Result of Letters and Notices	64	16
Net Assessments from No Returns Filed	13,886	15,457
Dollars Assessed (thousands)		
Personal Income Tax:		
Revenues as Result of Demand Letters	\$124,388	\$105,880
Revenues as Result of Assessment Notices	250,164	141,369
Revenues from No-Return Final Assessments	482,351	386,991
Bank & Corporation Tax:		
Revenues as Result of Letters and Notices	2,921	-16
Revenues from No Return, Net Assessments	251,554	24,759
Total Assessed Dollars	\$1,111,378	\$658,983

#### **Filing Enforcement Activities**

0 10 20

30 40 50 60 70 80



\$104.11

90 100 110 120 130 140 150

Dollars

#### **Tax Audit Activities**

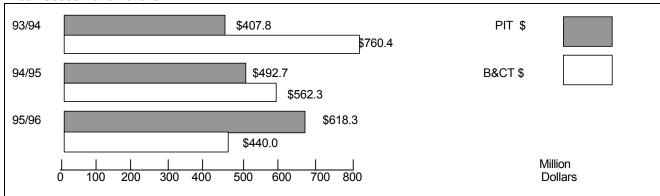
Audit activities determine the correct tax liability for individuals and business entities in accordance with the California Revenue and Taxation Code. These activities include both the detailed examinations of tax returns and supporting documents, and the automated verification of self-assessed tax returns during return processing.

Net Audit Assessment is an indicator of additional revenue available to the General Fund that had not been originally identified by the taxpayer.

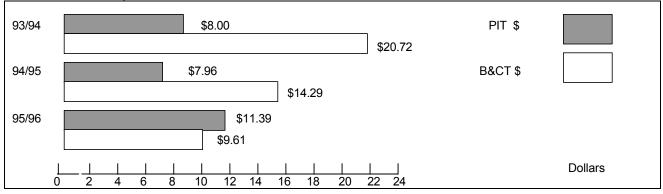
In 1995/96, net assessments from tax audit activities totaled \$1,058.3 million and operational costs totaled \$100.1 million. This resulted in a benefit -to-cost ratio of \$10.58 to one. The following bar chart compares 1995/96 audit activities with those of the two prior years. Detailed information of audit assessments and costs is shown in Exhibits A, D1, and D2.

#### **Net Audit Activities**









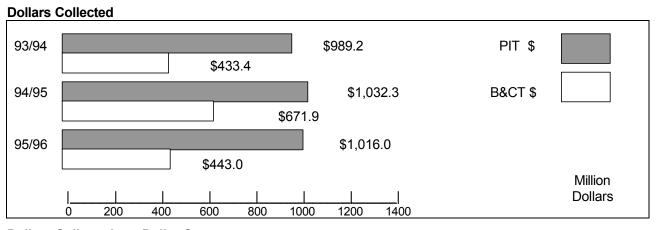
#### **Tax Collection Activities**

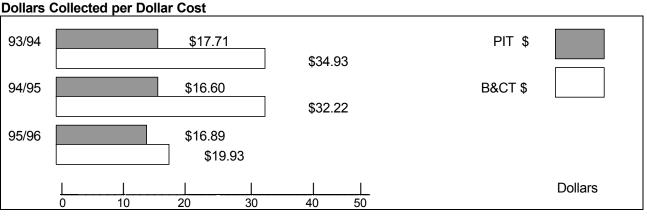
Tax collection activities involve collections of accounts receivable that are established by the department's self-assessment, audit, settlement, and filing enforcement activities. An automated billing system combined with central and field office collection staff administers collections. The automated system initiates the billing process and accounts for tax revenues collected from voluntary compliance. Manual collection efforts are conducted by the department's collection staff to ensure that non-voluntary taxpayers contribute their fair share to the General Fund. <sup>1/</sup>

In 1995/96, \$1.5 billion was collected through automated and manual collection activities, a decrease of \$245.1 million from 1994/95. Total cost of operations was \$82.6 million, of which \$60.4 million was for PIT collections and \$22.2 million was for B&CT. The following chart compares 1995/96 collections with those of the two prior years. Detailed collection activity information in 1995/96 is shown in Exhibits A and E.

1/ Payments submitted by taxpayers prior to activation of the billing process are not included in 'tax collection revenues'.

#### **Collection Activities**





#### **Settlement Activities**

The Franchise Tax Board is authorized to negotiate the settlement of specific tax disputes to accelerate their resolution. The acceleration meets the department's efficiency objective by reducing otherwise lengthy and costly administrative and court litigation procedures in order to finalize assessments and claims. The settlement function also meets the department's fairness objective by providing taxpayers with the same alternative dispute resolution available at the federal level.

During fiscal year 1995/96, 91 cases were settled, sustaining \$304.7 million (59.9%) of the \$509.1 million in dispute. A summary of 1995/96 settlement activities is presented in the following table.

1995/96
SETTLEMENT ACTIVITIES
Revenue and Costs in Millions

	PIT	B&CT	TOTAL
Cases Completed	87	92	179
Cases Settled	35	56	91
Revenue in Dispute	\$16.4	\$492.7	\$509.1
Revenue Sustained	\$12.1	\$292.6	\$304.7
Cost Revenue Sustained	\$0.4	\$1.8	\$2.2
per Dollar Cost	\$30.3	\$162.6	\$138.5

#### Non-Admitted Insurance Tax Collections

The Revenue & Taxation Code, Section 13201 authorizes the Franchise Tax Board to assess and collect non-admitted insurance tax. Non-admitted insurance tax is paid by individual policyholders who purchase policies directly from insurance brokers or companies not authorized by the Secretary of State to conduct business in California. The tax is paid through quarterly returns. In 1995/96, the second full year of operation, FTB collected \$5.6 million at a cost of \$39,000. This compare with \$4.6 million collected in 1994/95, at a cost of \$13,000.

### **Voluntary Contributions**

Under the Personal Income Tax Law, taxpayers are allowed to contribute amounts in excess of their tax liability to support various charitable organizations and causes. In 1995/96, taxpayers made 473,000 contributions for a total of \$2.6 million. A comparison of contributions between 1995/96 and the prior year is presented as follows:

## VOLUNTARY CONTRIBUTIONS TWO YEAR COMPARISON (Thousands)

	199	5/96	199	4/95
Fund Name	Volume	Dollars	Volume	Dollars
California Election Funds	13	\$101	21	\$140
California Olympic Training 1/	0	0	19	60
California Senior Citizens	42	180	42	195
Rare & Endangered Species	71	505	67	486
State Children's Fund	71	418	68	425
Alzheimer's Research	53	295	52	313
Veteran's Memorial	25	92	27	105
Senior's Special Fund	15	67	12	91
Breast Cancer Research	57	296	56	307
Public School Library	55	321	56	348
Firefighter's Memorial	25	105	25	100
Drug Abuse Resistance 2/	36	141	0	0
Military Museum 2/	10	29	0	0
Total Voluntary Contributions	473	\$2,550	445	\$2,570

<sup>1/</sup> Not funded in 1995/96

<sup>2/</sup> New fund as of 1995/96

#### NON-TAX COLLECTION PROGRAMS

In recent years, the state Legislature has taken steps to reduce financial debts owed to state and local governments by empowering the Franchise Tax Board to collect debts on behalf of other agencies. The empowerment was granted to FTB for three primary reasons:

- 1. FTB is authorized by law to use effective collection remedies such as the issuance of levies against wages and bank accounts;
- 2. FTB has a large data base relating to individual and corporate assets, including wage, banking, and personal property records; and
- 3. FTB's staff has extensive collection experience.

FTB's costs are reimbursed from revenues collected on behalf of the recipient agencies.

### Inter-Agency Intercept Collections 1/

Government Code Section 12419.2 authorizes the State Controller to collect debts owed by an individual to a government agency by redirecting a credit or refund due to that individual by another government agency. In 1975, the Franchise Tax Board began providing collection services to California's state agencies by intercepting the tax refunds and California State Lottery winnings of debtors. FTB's intercept collection costs are reimbursed annually by the recipient agencies. Government Code Section 12419.2 also allows participating agencies to add collection costs to the amount the debtor owes the agency.

In 1995/96, governmental agencies received \$81.9 million from 402,000 intercepted tax refunds and lottery winnings. This represents a \$5.1 million (6.7%) increase from 1994/95. Exhibit F1 provides further comparisons with the prior year's activities.

1/ Previously referred to as 'Inter-agency Offset Program'

#### **Child Support Collections**

California Department of Social Services oversees the state's Child Support Enforcement Program, which is locally administered by the county district attorneys. Revenue and Tax Code, Sections 19271 - 19274 authorizes the Franchise Tax Board to apply its statewide collection capabilities to collect delinquent child support on behalf of requesting district attorneys who disburse the money to custodial parents.

The program began in 1993/94, with referrals from six California counties and grew to 32 counties by June 30, 1996. In 1995/96, FTB collected a total of \$50 million. This amount does not include money attributed to FTB's collection activities that is paid directly to the counties by the debtors. Non-AFDC custodial parents received \$19.9 million, while federal, state, and county governments received \$30.1 million in AFDC and Foster Care reimbursement.

Additional information is provided in Exhibit F2.

### **Vehicle Registration Collections**

Revenue and Taxation Code, Sections 10876 - 10878 authorizes the Franchise Tax Board to collect delinquent motor vehicle registration fees and penalties assessed by the Department of Motor Vehicles (DMV). Unlike FTB, DMV does not have the authority to take administrative collection actions, such as bank and wage levies. Instead, DMV must file actions against debtors in small claims court.

In 1995/96, FTB managed 410,000 delinquent cases and collected \$47 million for the DMV while incurring collection costs of \$8.2 million. These amounts equate to an efficiency measure of \$5.73 to \$1.00 benefit-to-cost ratio. FTB's costs were reimbursed from the state's transportation, motor vehicle, and license fee accounts.

Additional information is provided in Exhibit F3.

#### **Court-Ordered Debt Collections**

Sections 19280 - 19283 of the Revenue and Taxation Code authorizes FTB to collect certain criminal fines, penalties, forfeitures, restitution orders, and most Vehicle Code violation fees on behalf of superior, municipal and justice courts that elect to contract with FTB for such collections. Individual debts must be at least 90 days delinquent and \$250 in the aggregate. The department began the manual collection process in January 1995 and collected \$12,000 from 74 accounts over six months during 1994/95.

In 1995/96, the first full year of implementation, FTB managed 38,000 cases and collected \$705,000. The rapid growth during 1995/96 was due, in part, to the automation of the collection process in January 1996. As a result, county revenues collected between January and June 1996 doubled from the previous six months. By the end of 1995/96, eight county courts were referring their delinquent accounts to FTB's Court-Ordered Debt Collection program.

#### **Industrial Health and Safety Collections**

The Department of Industrial Relations (DIR) is responsible for enforcing workplace health and safety standards under the authority of the California Labor Code. It does so by obtaining judgments to collect fees, delinquent wages, and penalties. In accordance with Section 19290 of the Revenue and Taxation Code, DIR transferred responsibility for collecting delinquent fees, wages, penalties, and interest to the Franchise Tax Board through an interagency contractual agreement. Section 19290.1, added in 1995, further authorized FTB to collect unpaid DIR assessments and penalties from employers with worker's compensation insurance who have the worst safety records and the most preventable accidents.

In 1995/96, FTB managed 1,259 delinquent cases referred from the DIR for collections. FTB collected and transferred \$189,000 to DIR at a cost of \$83,000 and a benefit-to-cost ratio of \$2.28 to \$1.00.

#### OTHER NON-TAX PROGRAMS

#### **Homeowner and Renter Assistance**

The Homeowner and Renter Assistance (HRA) program provides partial reimbursement of property taxes or rent paid by eligible senior citizens, disabled, and blind individuals as provided by the Senior Citizens Property Tax Assistance Law. The principle program activities include designing and distributing claim forms and instructions, providing advisory services to claimants, and processing claims.

In 1995/96, FTB processed 158,800 HRA claim requests representing a decrease of only 0.3% from the prior year's volume of 159,200. The decrease is reflective small raises in income that reduces HRA eligibility. Claims allowed in 1995/96 totaled \$15.1 million, of which \$13.2 million was given to qualified renters and \$2.0 million to eligible homeowners. The department responded to 88,000 Interactive Voice Response (IVR) telephone calls, 33,000 manually answered calls, and 20,000 in-person contact requests for assistance. A comparison of 1995/96 HRA activities with those of the prior year is provided in Exhibit G1.

#### **Political Reform Audit**

The Political Reform Act of 1974 requires complete public disclosure of receipts and expenditures by political candidates and lobbyists. As a result, the act authorizes FTB to conduct, on behalf of the Fair Political Practices Commission, randomly selected field audits of reports, statements, and issues to ensure accuracy and completeness. FTB also investigates and reports information to the commission regarding the delinquent non-filing of such reports and statements.

During the major election year of 1995/96, 300 audits were completed of which 266 audits related to political candidate and campaign committees, and 34 audits related to lobbying entities, ballot measures, and general political action committees. Exhibit G2 illustrates the different audit emphasis between the election year 1995/96 and the non-election year of 1994/95.

#### **Contract Work**

With sophisticated data processing equipment and skilled personnel, FTB is able to provide high quality processing services to other governmental agencies. Data processing services include CPU batch processing, disk storage, data guidance and software support. Within the confines of confidentiality rules, FTB also assists governmental agencies to determine eligibility for various services by providing information such as income verification, tax liability, and filing status.

FTB's contractual service costs are reimbursed by the respective governmental agencies. In 1995/96, Contract Work reimbursements totaled \$ 6.5 million.

#### **EXHIBITS**

The details of the 1995/96 operations of the Franchise Tax Board are presented in the Exhibits of this report.

### Exhibits A through A3 present schedules of operations and costs related to all program activities.

Exhibit A displays 1995/96 operations and costs by net assessment activities, collection activities and non-revenue producing activities. Exhibits A1 and A2 present departmental costs and paid hours by program and organization. Exhibit A3 presents a comparison of selected statistics since fiscal year 1960/61.

## Exhibit B through E present detailed schedules of operations and costs related to tax program activities.

Exhibit B displays data related to Self-assessment Activities, Exhibits C1 and C2 display Filing Enforcement Activities, Exhibits D1 and D2 relate to Tax Audit Activities, and Exhibit E presents Tax Collection Activities.

### Exhibits F1 through F3 present schedules of operations and costs related to Non-Tax Collection Programs.

Exhibits F1 through F3 include Inter-Agency Intercept Collections, Child Support Collections, and Vehicle Registration Collections.

#### Exhibits G1 and G2 present schedules relating to Other Non-Tax Programs.

Exhibits G1 and G2 consist of Homeowner and Renter Assistance and Political Reform Audits.

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## **Exhibit A: All Programs**

#### Schedule of Assessments, Collections, and Other Acti

Fiscal Year Ended June 30, 1996

Tiscal Teal Lilued Julie 30, 18			New Exhibit
Program Activities:	Revenue Measurement	Cost (Exhibit A1)	Measurement per Dollar Cost
NET ASSESSMENT ACTIVITIES:			
Personal Income Tax			
Filing Enforcement Assessment Activities			
Filing Enforcement	\$856,903,414	\$8,817,367	\$97.18
Residency Determination	27,172	301,107	\$0.09
Investigations	13,884,396	2,414,298	\$5.75
Audit Assessment Activities	, ,	_,,	*****
Mathematical Verification	62,620,127	6,471,918	\$9.68
Desk Audits	75,197,249	23,149,061	\$3.25
Federal Audit Reports	428,869,457	10,481,893	\$40.92
Field Audits	51,574,009	16,302,453	\$3.16
Total PIT Net Assessment Activities	\$1,489,075,824	\$67,938,097	
Bank & Corporation Tax	_		
Filing Enforcement Activities Audit Assessment Activities	\$259,183,221	\$2,489,626	\$104.11
Mathematical Verification	80,323,544	5,302,670	\$15.15
Federal Audit Reports	66,858,827	1,935,262	\$34.55
Non-Apportioning Central Office	-994,941	2,863,787	-\$0.35
Non-Apportioning Field	5,819,499	6,283,769	\$0.93
Apportioning Central Office	5,414,554	4,622,790	\$1.17
Apportioning Field 1/	282,295,654	23,151,237	\$12.19
Exempt Corporation Audits	295,571	1,658,673	\$0.18
Total B&CT Net Assessment Activities	\$699,195,929	\$48,307,814	
TOTAL NET ASSESSMENT ACTIVITIES	\$2,188,271,753	\$116,245,911	\$18.82
COLLECTION ACTIVITIES:			
Tax Programs			
Personal Income Tax			
Tax Collections	\$1,016,046,337	\$60,346,857	\$16.84
Voluntary Contributions	2,549,967	57,338	\$44.47
Bank and Corporation Tax			
Tax Collections	443,032,595	22,227,597	\$19.93
Non-Admitted Insurance Tax	5,607,155	38,606	\$145.24
Non-Tax Collection Programs			
Inter-Agency Intercept Collections	81,920,931	261,035	\$313.83
Child Support Collections	49,966,368	4,795,422	\$10.42
Vehicle Registration Collections	47,022,210	8,182,077	\$5.75
Court-ordered Debt Collections	704,835	367,585	\$1.92
Industrial Health & Safety Collections	189,072	83,079	\$2.28
TOTAL COLLECTION ACTIVITIES	\$1,647,039,470	\$96,359,596	\$17.09
OTHER ACTIVITIES:			
Personal Income Tax Program			
Self-Assessment Activities		\$62.464.706	
Settlement Activities		\$63,464,706 451,969	
Bank & Corporation Tax Program	<del></del>	431,909	
Self-Assessment Activities		31,667,255	
Settlement Activities		1,797,949	
Homeowners & Renters Assistance Program		2,039,080	
Political Reform Audit Program		1,192,607	
Contract Work Program		1,801,087	
Statewide Debt Collection Program (Pilot Proj		134,794	
TOTAL OTHER ACTIVITIES		\$102,549,447	
TOTAL PROGRAM ACTIVITY COST		\$315,154,954	

## **Exhibit A1: All Programs**

#### **Statement of Operation Costs**

Fiscal Year Ended June 30, 1996

Page		Executive	Technology & Research	Comp	lianco	Legal	0	perations	De	partmental		Totals
Part		Executive	& Research	Comp	iiaiice	Legai	<u> </u>	Derations	De	Jaitinentai		TOTALS
Page												
Page												
Part		\$ 17.306	\$ 3,036,899	ę	107.616 \$	404 348	œ.	2 210 601	e	1 999 050	¢	9 664 009
Peter Processor   1,00%   1,773.00%   1,00%	- ·			ş			Φ		Ą		Φ	
Estame Processing   1,046												
Part	g .	·										
Principle	-											
Plang Enforcement												
### Propress	Claims											
Fine Chicacenent   3   17,865   17,975   2,805,074   3   37,97   4,866,06   31,162,075   18,617,	Eller E. Conservat	\$ 94,857	\$ 10,214,802	\$	4,483,696 \$	686,572	\$	33,940,213	\$	14,044,566	\$	63,464,706
Part				_			_		_		_	
Process				\$			\$		\$		\$	
Auchl Action         3         4,07         3         3,718*         3         0,508*         4         4,075*         2,242,100*         3         1,152,777           Auchl Action         1         7,509*         2,549,170*         1,224,046*         2,214,470*         1,240,046*         2,140,175*         3,007,736         2,440,066*           Posted Aughts         1         7,098*         2,214,176*         2,214,176*         1,240,016*         3,007,736         1,240,046*         1,241,177*         3,007,736         1,241,170*         3,007,736         1,241,170*         3,007,736         1,241,170*         3,007,736         1,241,170*         3,007,736         1,241,170*         3,007,736         1,241,170*         3,007,736         1,241,170*         3,007,736         1,241,170*         3,007,736         1,241,170*         3,007,736         1,241,170*         3,007,736         1,241,170*         3,007,736         1,241,170*         3,007,736         1,242,170*         3,007,737         3,007,736         3,007,737         3,007,736         3,007,736         3,007,736         3,007,737         3,007,737         3,007,737         3,007,737         3,007,737         3,007,737         3,007,737         3,007,737         3,007,737         3,007,737         3,007,737         3,007,737         3		·										
March Activities	Investigation											
Main Verfication		\$ 24,707	\$ 3,971,615	\$	635,881 \$	409	\$	4,576,055	\$	2,324,105	\$	11,532,772
Peak Audille			400.007	•	407 0	054	•	4 000 047		4 000 000	•	0.474.040
Febrush   Austroprofest   1,626				\$			\$		\$		\$	
Find Audits												
Tax Collections	•											
Part   Collections   \$ 9,07%   \$ 8,080,064   \$ 3,181,077   \$ 7,074   \$ 8,080,064   \$ 6,030   \$	Field Audits											
Settlement Authority   10				<u></u>					<u> </u>			
Page		Ų 02,120		\$			\$		\$		\$	
Sear	•											
Self-Assement Activities	Voluntary Contributions		3,446			3		42,646		11,172		57,338
Self-Assessment Activities		\$ 303,506	\$ 28,226,602	\$	66,280,815 \$	3,892,836	\$	57,591,321	\$	35,963,887	\$	192,258,967
Legislation and Development   \$ 8,87   \$ 2,033,44   \$ 70,315   \$ 880,03   \$ 969,501   \$ 1,259,627   \$ 5,117,205   \$ 1,176,205	Bank and Corporation Tax		·									<u>.</u>
Rehum Fromes         1,740         398,481         7         24         285,000         489,622         1,780,286           Rehum Processing         1,886         102,224         3398,499         387         1,814,471         12,035         14,944,490           Taxpayer Assistance         2,226         486,172         12,000         1,100,000         2,100,000         2,000,000         7,901,444,490           Claims         3,261         12,000         9         1,100,000         3,1160,000         2,000,000         3,160,000<												
Return Processing   18,85   22,129   390,499   397   5,1547   5,203,859   14,590,370				\$	76,315 \$		\$		\$		\$	
Estimate Processing         486         10,214         3         14         19,106         19,261         494,449           Taxaper Assistance         1,226         486,172         1,653,352         191,127         53,361         25,616         7,910,1562           Filing Enforcement         3,269         42,002         80,127,157         11,107,760         31,300,139         60,171,162         3,130,121           Math Vertical Control         7,229         42,002         80,127         10         30         31,002,139         60,172         2,480,022           Math Vertical Control         1         7,229         1,200,102         1,200,102         2,273,273         1,800,103         1,102,102         3,102,103         1,102,102         2,273,273         4,000         1,200,103         2,273,273         4,000         1,002,103         2,273,273         4,000         3,000,270         4,000,270	Return Forms	•			7			285,420				
Taxpaper Assistation					398,459	397						
Page					-							
Filing Enforcement												
Page	Claims											
Audit Activities         4         10,048         \$ 3,78,425         \$ 166         \$ 3,473,671         \$ 1,442,311         \$ 5,302,678           Foderal Audit Reports         2,296         91,099         1,002,105         28,74         78,807         31,222         1,335,262           Non-Apportioning Central Office         1,135         4,241,688         138,688         447,578         422,786         2,288,787           Apportioning Field         10,302         402,847         4,341,688         138,688         474,758         490,337         1,903,237         2,283,289           Apportioning Field         37,448         1,389,284         17,485,588         88,106         415,459         2,932,374         2,3151,237           Apportioning Field         3,748         1,389,284         1,745,588         88,106         415,459         2,323,274         2,3151,237           Apportioning Field         3,748         1,389,244         1,748,588         88,106         411,259         2,323,274         2,3151,237           Apportioning Field         3,748         1,388,679         1,412,311         5,363,689         2,3151,237           Apportioning Field         3,347         1,589,679         1,212,259         1,212,259         3,361,231         2,3151,237				\$			\$		\$		\$	
Math Verification		7,329	422,082		810,416	360		583,712		665,727		2,489,626
Federal Audit Reports		f 40.040	£ 270.405	•	40 €	466	•	2 472 674	•	4 440 044	•	F 202 670
Non-Apportioning   Central Office   10,302   40,2447   4,344 (808   33,698   447,578   42,4268   62,833,769   Apportioning   Central Office   8,088   303,409   2,708,612   824,693   87,613   890,365   4,822,790   Apportioning   Central Office   3,7448   1,398,264   17,485,588   882,106   415,459   2,933,374   23,151,237   2,236,273   2,236,274   2,231,1237   2,236,274   2,231,1237   2,236,274   2,231,1237   2,236,274   2				Þ			Ф		Ф		Ф	
Non-Apportioning	·	·										
Apportioning—Central Office 8,008 303.409 2.708.612 82.4080 87.613 6.003.65 4.527.700 Apportioning—Field 37.448 1.398.264 17.485.586 882.06 41.545.99 1.127.586 373.069 1.558.673.673 1.558.673 1.558.673 1.558.673 1.558.673 1.558.673 1.558.673.673 1.558.673 1.558.673 1.558.673 1.558.673 1.558.673 1.558.673.673 1.558.673 1.558.673 1.558.673 1.558.673 1.558.673 1.558.673.673 1.558.673 1.558.673 1.558.673 1.558.673 1.558.673 1.558.673.673 1.558.673 1.558.673 1.558.673 1.558.673 1.558.673 1.558.673.673 1.558.673 1.558.673 1.558.673 1.558.673 1.558.673 1.558.673.673 1.558.673 1.558.673 1.558.673 1.558.673 1.558.673 1.558.673.673 1.558.673 1.558.673 1.558.673 1.558.673 1.558.673 1.558.673.673 1.558.673 1.558.673 1.558.673 1.558.673 1.558.673 1.558.673.673 1.558.673 1.558.673 1.558.673 1.558.673 1.558.673 1.558.67		•										
Apportioning – Field         37,448         1,388,264         17,485,586         882,106         415,459         2,932,374         23,151,237           Exempt Corporations         2,866         154,579         14         559         1,127,586         373,086         3,86,673           Tax Collections         43,772         3,485,412         8,940,056         110,083         2,491,523         7,156,751         22,227,597,999           Settlement Authority         3,437         120,356         497,435         9,21,100         3,223,238         2,332,232         1,797,949           Non-Admitted Insurance Tax         6         478,030         8,391,031,29         4,012,300         4,471,586         8,037,100         8,227,564,39         2,232,28         1,797,949           Non-Tax Collection Program         1         4,794,32         4,471,300         8,037,100         8,037,100         1,571,112         8,006         1,797,490         8,006         1,571,112         8,006         9,006         8,006         1,006,006         1,006,006         1,006,006         1,006,006         1,006,006         1,006,006         1,006,006         1,006,006         1,006,006         1,006,006         1,006,006         1,006,006         1,006,006         1,006,006         1,006,006         1,006,006												
Exempt Corporations   1,2866   154,579   1,487   1,587   1,277,17,526   1,277,17,526   1,277,17,526   1,276,773,526   1,276,723   1,276,723   1,277,17,526												
Tax Collections	•••											
Tax Collections	Exempt Corporations											
Settlement Authority         3,437         120,356         497,455         921,210         3,283         223,228         1,797,949           Non-Admitted Insurance Tax         16         2,378         40,123,305         4,471,558         2,756,439         2,5598,931         1,040,00,615           Non-Admitted Insurance Tax         6         2,378         10,00,10,129         10,00,40,459         1         2,756,439         2,5598,931         9,00,615         3,00,615           Non-Tax Collection Program         7         479,803         9,00,10,129         9,00,40,40,599         8,364,395         8,037,100         6,157,112         9,262,98,188           Child Support Collections         8,170         316,808         2,903,500         76,239         754,858         674,607         4,795,220         2,810,207           Vehicle Registration Collections         8,170         37,808         5,347,047         51,351         752,920         1,480,352         8,182,077           Court-ordered Debt Collections         329         13,531         33,391         331,367         63,625         10         5,337,407         5,337,407         5,337,407         5,337,407         5,337,407         5,337,407         5,337,407         5,337,407         5,337,407         5,337,407         5,337,407<				<b>\$</b>			<u>\$</u>		<u>\$</u>		\$	
Non-Admitted Insurance Tax   \$ 176,233   \$ 10,874,149   \$ 40,123,056   \$ 4,471,656   \$ 22,756,439   \$ 25,598,931   \$ 104,000,615   \$ 3,600   \$ 6,0		·				· · · · · · · · · · · · · · · · · · ·						
Non-Admitted Insurance Tax   64   2,378   39,103,129   \$ 106,404,559   \$ 8,364,395   \$ 80,375,190   \$ 61,571,112   \$ 296,298,188	Settlement Authority	3,437	120,356		497,435	921,210		32,283		223,228		1,797,949
Non-Tax Collection Program   Inter-Agency Intercept Collections   39   \$ 91,608   \$ 106,404.559   \$ 8,364.955   \$ 80,375.190   \$ 61,571.112   \$ 296,298,188     Inter-Agency Intercept Collections   39   \$ 91,608   \$ 47,411   \$ 1 1 \$ 89,679   \$ 32,297   \$ 261,035     Child Support Collections   8,170   378,048   2,903,500   76,239   754,858   674,607   4,795,422     Vehicle Registration Collections   11,527   537,880   33,391   331,367   51,501   752,920   1,803,552   1,803,552     Industrial Health & Safety Collections   329   13,574   63,625   10   530   5,011   83,079     Statewide Debt Collections   271   8,355   8,814,285   127,612   1,803,529     Homeowners & Renters Assistance   \$ 3,558   \$ 405,034   \$ 226,606   \$ 36   \$ 934,984   \$ 468,862   \$ 2,039,080     Political Reform Audit   388   1,012,288   632,079   327,127   5 618,767   5 618,767   5 222,840   5 5,032,774     Cher Contracts   28   4,215   \$ 2,049,401   \$ 553,743   \$ 553,743   \$ 553,743   \$ 553,743   \$ 553,743   \$ 553,744   \$ 553,747   \$ 553,7		\$ 176,233	\$ 10,874,149	\$	40,123,305 \$	4,471,558	\$	22,756,439	\$	25,598,931	\$	104,000,615
Non-Tax Collection Program	Non-Admitted Insurance Tax	64	2,378	-	439	1		27,430		8,294		38,606
Non-Tax Collection Program				\$		8,364,395	\$		\$		\$	
Child Support Collections         8,170         378,048         2,903,500         76,239         754,858         674,607         4,795,422           Vehicle Registration Collections         12,527         537,880         5,347,047         51,351         752,920         1,480,352         8,182,077           Court-ordered Debt Collections         1         33,391         331,367         0         2,609         217         367,585           Industrial Health & Safety Collections         329         13,574         63,625         10         530         5,011         83,079           Statewide Debt Collections         271         8,352         121,338         11         437         4,385         134,794           Other Non-Tax Programs         9         1,062,853         8,814,288         127,612         1,601,033         2,196,869         313,823,992           Other Non-Tax Programs           Homeowners & Renters Assistance         3,558         405,034         226,606         36         934,984         468,862         \$ 2,039,080           Political Reform Audit         388         1,012,288         10         13         14,466         165,442         1,192,607           Other Contracts         269         632,079         327,127<	Non-Tax Collection Program								====			
Vehicle Registration Collections         12,527         537,880         5,347,047         51,351         752,920         1,480,352         8,182,077           Court-ordered Debt Collections         1         33,391         331,367         0         2,609         217         367,585           Industrial Health & Safety Collections         329         13,574         63,625         10         530         5,011         83,079           Statewide Debt Collections         271         8,352         121,338         11         437         4,385         13,823,992           Other Non-Tax Programs         Homeowners & Renters Assistance         \$ 3,558         405,034         \$ 226,606         \$ 36         934,984         \$ 468,862         \$ 2,039,080           Political Reform Audit         388         1,012,288         10         13         14,466         165,442         1,192,607           Other Contracts         269         632,079         327,127         5         618,767         222,840         1,801,087           Other Contracts         24,215         2,049,401         5 553,743         5         5         618,767         222,840         1,930,277	Inter-Agency Intercept Collections	\$ 39	\$ 91,608	\$	47,411 \$	1	\$	89,679	\$	32,297	\$	261,035
Court-ordered Debt Collections         1         33,391         331,367         0         2,609         217         367,585           Industrial Health & Safety Collections         329         13,574         63,625         10         530         5,011         83,079           Statewide Debt Collections         271         8,352         121,338         11         437         4,385         134,794           Other Non-Tax Programs           Homeowners & Renters Assistance         3,558         405,034         226,606         36         934,984         468,862         2,039,080           Political Reform Audit         388         1,012,288         10         13         14,466         165,442         1,192,607           Other Contracts         269         632,079         327,127         5         618,767         222,840         1,801,087           5         4,215         2,049,401         5553,743         555,743         5         1,568,217         857,144         5,032,774						76,239						
Industrial Health & Safety Collections												
Statewide Debt Collections         271         8,352         121,338         11         437         4,385         134,794           Collections         21,337         \$ 1,062,853         8,814,288         127,612         \$ 1,601,033         \$ 2,196,869         \$ 13,823,992           Uniform Non-Tax Programs           Homeowners & Renters Assistance Political Reform Audit         3,558         405,034         \$ 226,606         \$ 36         934,984         \$ 468,862         \$ 2,039,080           Political Reform Audit         388         1,012,288         10         13         14,466         165,442         1,192,607           Other Contracts         269         632,079         327,127         5         618,767         222,840         1,801,087           5         4,215         2,049,401         5 553,743         5         5         1,568,217         \$ 857,144         \$ 5,032,774												
Other Non-Tax Programs         \$ 21,337         \$ 1,062,853         \$ 8,814,288         \$ 127,612         \$ 1,601,033         \$ 2,196,869         \$ 13,823,992           Homeowners & Renters Assistance Political Reform Audit         \$ 3,558         \$ 405,034         \$ 226,606         \$ 36         \$ 934,984         \$ 468,862         \$ 2,039,080           Political Reform Audit         388         1,012,288         10         13         14,466         468,642         1,192,607           Other Contracts         269         632,079         327,127         5         618,767         222,840         1,801,087           *** 4,215         \$ 2,049,401         \$ 553,743         \$ 54         \$ 1,568,217         \$ 857,144         \$ 5,032,774												
Other Non-Tax Programs           Homeowners & Renters Assistance Political Reform Audit         3,558         405,034         226,606         36         36         934,984         468,862         2,039,080           Political Reform Audit         388         1,012,288         1012,288         1         13         14,466         165,442         1,192,607           Other Contracts         269         632,079         327,127         5         618,767         222,840         1,801,087           \$ 4,215         2,049,401         5         553,743         5         5         1,568,217         \$857,144         \$5,032,774	Statewide Debt Collections											
Homeowners & Renters Assistance         \$ 3,558         \$ 405,034         \$ 226,606         \$ 36         \$ 934,984         \$ 468,862         \$ 2,039,080           Political Reform Audit         388         1,012,288         10         10         13         14,466         165,442         1,192,607           Other Contracts         269         632,079         327,127         5         618,767         222,840         1,801,087           \$ 4,215         \$ 2,049,401         \$ 553,743         \$ 553,743         \$ 1,568,217         \$ 857,144         \$ 5,032,774		\$ 21,337	\$ 1,062,853	\$	8,814,288 \$	127,612	\$	1,601,033	\$	2,196,869	\$	13,823,992
Political Reform Audit         388         1,012,288         10         13         14,466         165,442         1,192,607           Other Contracts         269         632,079         327,127         5         618,767         222,840         1,801,087           \$ 4,215         \$ 2,049,401         \$ 553,743         \$ 54         \$ 1,568,217         \$ 857,144         \$ 5,032,774			<del>-</del>			<del>-</del>	_		_		_	_
Other Contracts         269         632,079         327,127         5         618,767         222,840         1,801,087           \$ 4,215         \$ 2,049,401         \$ 553,743         \$ 54         \$ 1,568,217         \$ 857,144         \$ 5,032,774				\$			\$		\$		\$	
\$         4,215         \$         2,049,401         \$         553,743         \$         54         \$         1,568,217         \$         857,144         \$         5,032,774												
	Other Contracts											
Total Departmental Costs \$ 505,355 \$ 42,215,383 \$ 115,772,590 \$ 8,492,061 \$ 83,544,440 \$ 64,625,125 \$ 315,154,954									\$			
	Total Departmental Costs	\$ 505,355	\$ 42,215,383	\$	115,772,590 \$	8,492,061	\$	83,544,440	\$	64,625,125	\$	315,154,954

Previously Exhibit G

Page 21 Page 22

### **Exhibit A2: All Programs**

#### **Statement of Paid Hours and Personnel Years**

112

13,132

**Total Paid Hours** 

Fiscal Year Ended June 30, 1996 Previously Exhibit H **Personnel Year Technology** Executive & Research Compliance Legal Operations **Totals Totals** Tax Programs Personal Income Tax Self-Assessment Activities Legislation and Development 441 126,763 8,346 10,189 109,107 254,846 121.8 141 68,071 1,986 18,819 89,017 Return Forms 0 42.4 Return Processing 902 53.428 25.294 2 1.320.290 1.399.916 672.0 Estimate Processing 78 5,134 2,056 0 106,494 113,762 54.6 Taxpaver Assistance 757 79.462 161.744 7.050 303.118 552.131 264.3 Claims 94 4,792 4,506 52,434 61,826 29.7 337,650 17,241 2,413 203,932 2,471,498 1,184.8 1,910,262 Filing Enforcement Filing Enforcement 467 59,212 50,790 202,307 312,777 149.8 Residence Determination 29 1,361 1,505 0 3,839 6,734 3.2 Investigation 153 65,175 1,841 0 7,479 74,648 35.6 649 125,748 54,136 213,625 394,159 188.6 **Audit Activities** Math Verification 236 13.213 5.224 0 272.974 291.647 140.0 Desk Audits 981 84,420 482,584 61,392 152,050 781,427 373.4 717 68.192 306.277 9.053 22.314 406,553 Federal Audit Reports 194 1 22,550 2,484 142,370 499,984 205.4 Field Audits 419 332,161 2,353 188,375 1,126,246 72,929 589,708 1,979,611 912.9 275,409 1,835 526,611 1,823,472 Tax Collections 2,415 1,017,202 874.1 **Settlement Authority** 24 1,157 174 8,278 177 9,810 4.7 **Voluntary Contributions** 2 1,794 34 18 1,848 0.9 7,856 930,133 2,401,724 100,284 3,240,401 6,680,398 3,166.0 Bank and Corporation Tax Self-Assessment Activities Legislation and Development 218 66.058 5.409 21.869 17.769 111.323 53.2 Return Forms 42 15,607 645 0 8,987 25,281 12.1 Return Processing 517 27,923 24,167 366,059 418,667 200.9 Estimate Processing 12 3,217 419 0 12,628 16,276 7.8 Taxpayer Assistance 320 17,343 31,116 8,022 138,018 194,819 93.4 Claims 86 4,207 37,586 0 19,312 61,191 29.3 29,892 1,195 134,355 99,342 562,773 827,557 396.7 Filing Enforcement 190 14.429 114.262 18.557 147,438 70.5 **Audit Activities** Math Verification 262 12.908 4.598 0 164.530 182 298 87.5 3,055 Federal Audit Reports 59 58,491 718 3,032 65,355 31.2 Non-Apportioning -- Central Office 109 5,868 55,975 9,488 23,744 95,184 45.5 Non-Apportioning -- Field 270 14,077 154,989 3,490 10,457 183,283 87.2 Apportioning -- Central Office 213 10,749 90,030 20,708 1,591 123,291 58.9 Apportioning -- Field 983 49,495 530,030 22,114 7,356 609,978 291.1 **Exempt Corporations** 74 5,572 1,408 13 48,856 55,923 26.8 1.970 101.724 895.521 56.531 259,566 1.315.312 628.2 Tax Collections 1,146 116,105 506,483 2,724 93,510 719,968 343.7 91 4.321 14.004 22.127 678 41,221 19.8 Settlement Authority 4.592 370.934 935.084 1.458.9 1.629.612 111,274 3.051.496 Non-Admitted Insurance Tax 81 1,203 1,286 0.6 4,031,336 211,558 12,450 1,301,148 4,176,688 9,733,180 4,625.5 Non-Tax Collection Program Inter-Agency Intercept Collections 3,192 26 0 6,522 9,741 4.7 Child Support Collections 218 100,272 19,282 133,117 63.7 13,345 0 Vehicle Registration Collections 335 17,433 160,445 0 17,599 195,812 93.5 Court Ordered Debt Collections 0 141 17,931 1,205 19,278 6.5 Industrial Health & Safety Collections 9 554 4.308 0 66 4.937 2.3 Statewide Debt Collections 353 5.242 5.620 2.7 0 18 570 35,018 44,692 173.4 288,224 368,505 Other Non-Tax Programs Homeowner & Renter Assistance 95 13,629 9,059 0 47,012 69,795 33.4 Political Reform Audit 10 32,037 0 0 2,739 34,786 16.5 38,476 57,472 27.5 Other Contracts 7 18,835 154 0

Page 23 Page 24

9,213

4,328,773

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211,559

88,227

4,309,607

162,053

10,263,738

77.4

4,876.3

64,501

1,400,667

## **Exhibit A3: All Programs**

#### **Selected Historical Statistics**

Fiscal Years Ended June 30, 1961 through June 30, 1996

Previously Exhibit I

Fiscal		TAX PROGRAMS NON-TAX PROGRAMS								MS									
Year	Total Ref	turns	Volume	Self Asse	essed	Departr	nentally As	sessed	TOTAL		TOTAL		NON-		HRA		Political	Other	TOTAL
ended	Filed		of	Tax		Filing			TAXES		TAXES		TAX		Claims	HRA	Reform Audi	Contract	Department
6-30	PIT	B&CT	PIT Refunds	Liability	Cost	Enforce.	Audit	Cost	ASSESSED	COST	COLLECTED	COST	COLLECTED	COST	Processed	Costs	Costs	Costs	Cost
1961	4,459	110	57	\$505	\$3	\$9	\$25	\$5	\$539	\$9	3/	3/				-			\$9
1962	4,559	112	64	\$577	\$3	\$9	\$37	\$5	\$623	\$9	3/	3/				-			\$9
1963	4,765	116	73	\$559	\$4	\$8	\$29	\$6	\$596	\$10	3/	3/				-			\$10
964	5,043	156	12	\$642	\$4	\$9	\$32	\$7	\$684	\$11	3/	3/							\$11
965	5,150	123	24	\$706	\$5	\$10	\$39	\$7	\$755	\$12	3/	3/							\$12
966	5,340	119	20	\$777	\$5	\$12	\$36	\$7	\$825	\$12	3/	3/							\$12
967	5,673	128	21	\$874	\$6	\$12	\$43	\$7	\$929	\$13	3/	3/				-			\$13
968	5,629	135	22	\$1,463	\$7	\$10	\$46	\$7	\$1,519	\$13	\$17	\$2			35	\$0	)		\$15
1969	5,587	149	68	\$1,614	\$7	\$13	\$48	\$9	\$1,675	\$14	\$27	\$2			83	\$1	1		\$17
1970	5,841	152	32	\$1,670	\$8	\$29	\$61	\$10	\$1,760	\$16	\$35	\$2			68	\$1	1		\$19
1971	5,969	190	127	\$1,696	\$9	\$30	\$70	\$11	\$1,795	\$18	\$48	\$2			66	\$1			\$20
972	5,895	221	221	\$1,776	\$12	\$26	\$92	\$13	\$1,893	\$23	\$59	\$3			189	\$1			\$26
973	7,239	217	4,360	\$2,375	\$20	\$34	\$95	\$12		\$29	\$67	\$3			329	\$2			\$34
974	7,824	238		\$2,475	\$20	\$40	\$95	\$15	\$2,610	\$32	\$68	\$4			330	\$2			\$37
975	8,207	247	5,678	\$3,378	\$20	\$7	\$111	\$13	\$3,495	\$32	\$109	\$7			328	\$2	2 \$1	\$1	\$41
976	8,376	247	5,650	\$4,027	\$23	\$23	\$125	\$15	\$4,175	\$37	\$131	\$8			317	\$2		\$1	\$50
977	8,909	257	5,972	\$4,326	\$24	\$17	\$154	\$18	\$4,496	\$40	\$193	\$9			362	\$2		\$2	\$55
978	9,287	277	6,245	\$5,377	\$27	\$51	\$232	\$20	\$5,660	\$45	\$244	\$10			254	\$3		\$2	\$61
979	9,836	299	7,768	\$6,227	\$29	\$78	\$171	\$22	\$6,475	\$50	\$310	\$10			526	\$2		\$2	\$65
980	10,739	348	8,079	\$7,560	\$34	\$79	\$235	\$26	\$7,875	\$57	\$282	\$11			519	\$3	3 \$1	\$4	\$76
981	10,950	372		\$8,880	\$41	\$102	\$280	\$29	\$9,263	\$67	\$368	\$13			601	\$3		\$3	\$88
982	11,346	406		\$9,947	\$30	\$164	\$368	\$33	\$10,479	\$60	\$476	\$17			476	\$2		\$3	\$83
983	11,395	445		\$9,361	\$29	\$213	\$459	\$35	\$10,034	\$61	\$579	\$18			424	\$2		\$3	\$85
1984	11,340	446		\$10,284	\$32	\$219	\$483	\$39	\$10,986	\$69	\$564	\$19			367	\$2		\$3	\$93
985	11,976	469	6,908	\$12,303	\$38	\$164	\$568	\$45	\$13,034	\$80	\$735	\$23			344	\$2	2 \$1	\$4	\$109
986	12,140	498		\$13,261	\$40	\$275	\$540	\$53	\$14,075	\$91	\$736	\$27			312	\$2		\$3	\$124
987	12,821	530	6,926	\$15,713	\$41	\$300	\$683	\$60	\$16,696	\$99	\$964	\$34			282	\$2		\$2	\$139
988	13,082	535		\$15,571	\$48	\$342	\$808	\$61	\$16,721	\$107	\$1,024	\$38			259	\$2		\$2	\$151
989	13,702	543		\$17,537	\$51	\$334	\$893	\$62	\$18,764	\$112	\$1,193	\$43			241	\$2		\$3	\$160
990	14,167	535	8,951	\$18,689	\$57	\$527	\$832	\$67	\$20,048	\$124	\$1,176	\$52			237	\$2	2 \$1	\$2	\$181
991	14,651	513		\$19,053	\$67	\$393	\$926	\$73	\$20,372	\$140	\$1,169	\$56			216	\$2		\$2	\$200
992	14,643	531	7,793	\$20,790	\$70	\$330	\$1,101	\$78	\$22,220	\$147	\$1,382	\$62			195	\$2	•	\$2	\$214
993	14,431	501	9,194	\$20,164	\$65	\$963	\$991	\$91	\$22,119	\$156	\$1,232	\$65		\$1	180	\$1	•	\$2	\$226
994	13,699	509	7,347	\$22,017	\$72	\$153	\$1,168	\$103	\$23,338	\$175	\$1,432	\$69	\$60	\$8	166	\$2		\$2	\$256
1995	13,407	562	7,469	\$21,939	\$74	\$667	\$1,055	\$116	\$23,661	\$192	\$1,704	\$83	\$66	\$11	170	\$2	2 \$1	\$2	\$290
1996	13,791	491	7,462	\$25,816	\$95	\$1,130	\$1,058	\$119	\$28,004	\$214	\$1,459	\$83	\$180	\$13	113	\$2	2 \$1	\$2	\$315

<sup>1/</sup> All amounts in millions.

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<sup>2/</sup> Includes \$3.0 million for the amnesty program.

<sup>3/</sup> Included in Self-Assessed and Departmentally-Assessed Activities

## **Exhibit B: Tax Programs Self-Assessment Activities**

#### **Statement of Return Processing Activities**

Fiscal Year Ended June 30, 1996

Previously Exhibit D-1

		Personal		Bank &		
		Income Tax	C	Corporation Tax 1/		Total
Tax Revenue						
Gross Self-Assessed Tax		\$23,784,184,749		\$6,185,571,144		\$29,969,755,893
Refunds Allowed		-3,009,633,106		-766,363,177		-3,775,996,283
Net Self-Assessed Tax		20,774,551,643	-	5,419,207,967	-	26,193,759,610
Returns Filed As a Result of Filing		20,114,001,040		0,410,201,001		20,100,700,010
Enforcement Activities		-374,552,067	_	-2,921,021	_	-377,473,088
Voluntarily Reported Self-Assessed Tax	:	\$20,399,999,576	=	\$5,416,286,946	=	\$25,816,286,522
Units Processed						
Number of Returns Processed		13,772,367		527,601		14,299,968
Number of Refunds Processed		7,461,758	-	54,602	-	7,516,360
Total Number of Units Processed	:	21,234,125	=	582,203	=	21,816,328
Cost of Returns and Refunds Processed		\$29,136,677		\$16,981,185		\$46,117,862
Cost of Total Self-Assessed Activities		\$63,464,706		\$31,667,255		\$95,131,961
Paid Hours of Returns and Refunds Processed		1,461,742		479,858		1,941,600
Paid Hours of Total Self-Assessed Activities		2,471,498		827,557		3,299,055
Statistics						
Total Cost per Paid Hour	\$	25.68	\$	38.27	\$	28.84
Total Paid Hours per Unit Processed	7	0.12	*	1.42	*	0.15
Total Paid Hours per Return Processed		0.18		1.57		0.23
Total Cost per Unit Processed	\$	2.99	\$	54.39	\$	4.36
Average Tax per Return	\$	1,481.23	\$	10,265.88	\$	1,805.34
Average Refund Allowed per Claim	\$	403.34	\$	14,035.44	\$	502.37

<sup>1/</sup> Does not include 57,788 Exempt Organization returns filed.

# Exhibit C1: Tax Programs Filing Enforcement Activities Comparative Schedule of Net Assessments

Fiscal Years Ended June 30, 1995 and 1996

riodal reals Ended salie	oo, rooo ana	1000		New Exhibit
	Net Asses	ssments		Percent
	1995/96	1994/95	Change	Change
Personal Income Tax				
Filing Enforcement				
Returns Filed As A Result of:				
Demand-to-File Letters	\$124,388,209	\$105,879,661	\$18,508,548	17.5%
Assessment Notices	250,163,858	141,369,395	108,794,463	77.0%
Final Assessments Due to:				
No Return Filed	482,351,347	386,991,082	95,360,265	24.6%
Subtotal Filing Enforcement	\$856,903,414	\$634,240,138	\$222,663,276	35.1%
Residency Determination	27,172	577,559	-550,387	-95.3%
Investigations	13,884,396	1,561,344	12,323,052	789.3%
Total Personal Income Tax	\$870,814,982	\$636,379,041	\$234,435,941	36.8%
Bank & Corporation Tax Filing Enforcement 1/				
Returns Filed As A Result of:				
Letters & Assessments	\$2,921,021	-\$15,939	\$2,936,960	-18426.3%
Final Assessments Due to:				
No Return Filed	251,553,587	24,758,779	226,794,808	916.0%
Subtotal Filing Enforcement	\$254,474,608	\$24,742,840	229,731,768	928.5%
Investigations	1,231,210	99,313	1,131,897	1139.7%
Secretary of State Penalty	3,463,484	5,784,754	-2,321,270	-40.1%
Revivor	13,919	-356	14,275	-4009.8%
Total Bank & Corporation Tax	\$259,183,221	\$30,626,551	\$228,556,670	746.3%
Total Filing Enforcement Programs	\$1,129,998,203	\$667,005,592	\$462,992,611	69.4%
Cost of Filing Enforcement Activities Cost Benefit Ratio	\$14,022,398 \$80.59	\$10,941,830 \$60.96	\$3,080,568 \$19.63	
Paid Hours for Filing Enforcement Activities	541,597	439,240	102,357	

## **Exhibit C2: Tax Programs Filing Enforcement Activities**

#### **Comparative Schedule of Returns Filed**

Fiscal Years Ended June 30, 1995 and 1996

	Demand L	etters and				
	Assessme	nts Issued	Returns	s Filed	Amount Tax	Assessment
	1995/96	1994/95	1995/96	1994/95	1995/96	1994/95
Personal Income Tax						
Returns Filed As Result of:						
Demand Letters	664,169	643,580	72,783	72,410	\$124,388,209	\$105,879,661
Assessment Notices	380,529	369,307	176,648	150,256	250,163,858	141,369,395
Subtotal	1,044,698	1,012,887	249,431	222,666	\$374,552,067	\$247,249,056
Final Assessments Due to:						
No Returns Filed	131,098	146,641			482,351,347	386,991,082
Total Personal Income Tax	1,175,796	1,159,528	249,431	222,666	\$856,903,414	\$634,240,138
Bank & Corporation Tax Returns Filed As Result of: Demand Letters Mailed 1/	15,531	54,346				
Assessment Notices Issued	27,049	4,526				
, 1000001110111011000 100000	,0.0	.,020				
Subtotal	42,580	58,872	64	16	\$2,921,021	-\$15,939
Final Assessments Due to:  No Returns Filed	13,950	15,473			251,553,587	24,758,779
No retains i lieu	10,000	10,470			201,000,007	24,700,770
Total Bank & Corporation Tax	56,530	74,345	64	16	\$254,474,608	\$24,742,840
Total Tax Programs	1,232,326	1,233,873	249,495	222,682	\$1,111,378,022	\$658,982,978

<sup>1/</sup> The Bank & Corporation Tax system does not differentiate between returns filed voluntarily and those filed as a result of demand-to-file letters.

## **Exhibit D1: Tax Programs Tax Audit Activities**

#### **Comparative Schedule of Net Assessments**

Fiscal Years Ended June 30, 1995 and 1996

				New Exhibit
	Net Asse	ssments		Percent
	1995/96	1994/95	Change	Change
Personal Income Tax				
Desk Audit	\$75,197,249	\$72,521,500	\$2,675,749	3.7%
Federal Audit Reports	428,869,457	234,242,595	194,626,862	83.1%
Field Audits	51,574,009	25,635,732	25,938,277	101.2%
Subtotal	\$555,640,715	\$332,399,827	\$223,240,888	67.2%
Mathematical Verification	62,620,127	160,335,498	-97,715,371	-60.9%
Total Personal Income Tax	\$618,260,842	\$492,735,325	\$125,525,517	25.5%
Bank & Corporation Tax				
Federal Audit Reports	\$66,858,827	\$67,869,209	-\$1,010,382	-1.5%
Non-Apportioning Audits	004.044	0.004.045	0.005.050	444 40/
Central Office	-994,941	8,691,015	-9,685,956	-111.4%
Field Apportioning Audits	5,819,499	17,454,438	-11,634,939	-66.7%
Central Office	5,414,554	7,111,942	-1,697,388	-23.9%
Field	282,295,654	338,187,418	-55,891,764	-16.5%
Exempt Corporation Audits	295,571	3,352,178	-3,056,607	-91.2%
Subtotal	\$359,689,164	\$442,666,200	-\$82,977,036	-18.7%
Mathematical Verification	80,323,544	119,614,037	-39,290,493	-32.8%
Total Bank & Corporation Tax	\$440,012,708	\$562,280,237	-\$122,267,529	-21.7%
Total Tax Programs	\$1,058,273,550	\$1,055,015,562	\$3,257,988	0.3%
Total Returns Audited	14,914,779	14,305,925	608,854	4.3%
Total Returns Changed	2,713,440	2,348,597	364,843	15.5%
Total Notaliio Ollaligoa	2,7 10,110	2,010,007	001,010	10.070
Cost of Operation	\$102,223,513	\$105,475,668	-\$3,252,155	
Paid Hours	3,294,923	3,419,309	-124,386	-3.6%
Statistics				
Cost per Paid Hour	\$31.02	\$30.85	\$26.15	
Net Assessments per Dollar Cost	\$10.35	\$10.00	-\$1.00	
Cost per Return Audited	\$70.95	\$73.75	\$5.35	
Returns Audited per Paid Hour	4.5	4.2	-4.9	
Net Assessment per Return Changed % Return Changes to Returns Audited	\$390.01	\$449.21 16.429/	\$8.93	
70 Return Changes to Returns Audited	18.19%	16.42%	59.92%	

## **Exhibit D2: Tax Programs Tax Audit Activities**

#### **Comparative Schedule of Returns Audited**

Fiscal Years Ended June 30, 1995 and 1996

Previously Exhibit B-2

	Change	s to Tax	No Change	s to Tax	Total Audits	
	1995/96	1994/95	1995/96	1994/95	1995/96	1994/95
Personal Income Tax						
Desk Audit	319,990	398,386	663,184	539,912	983,174	938,298
Federal Audit Reports	209,407	201,749	113,432	67,775	322,839	269,524
Field Audits	2,789	2,501	1,495	2,418	4,284	4,919
Subtotal	532,186	602,636	778,111	610,105	1,310,297	1,212,741
Mathematical Verification	1,989,658	1,470,012	11,350,079	11,233,866	13,339,737	12,703,878
Total Personal Income Tax	2,521,844	2,072,648	12,128,190	11,843,971	14,650,034	13,916,619
Bank & Corporation Tax						
Federal Audit Reports	3,978	2,766	5,421	2,568	9,399	5,334
Non-Apportioning Audits						
Central Office	470	5,164	257	15,354	727	20,518
Field	26	611	19	1,863	45	2,474
Apportioning Audits						
Central Office	1,298	905	20,572	22,429	21,870	23,334
Field	510	1,815	273	183	783	1,998
Exempt Corporation Audits	7,294	13,265	933	54,097	8,227	67,362
Subtotal	13,576	24,526	27,475	96,494	41,051	121,020
Mathematical Verification	178,020	251,423	45,674	16,863	223,694	268,286
Total Bank & Corporation Tax	191,596	275,949	73,149	113,357	264,745	389,306
Total Tax Programs	2,713,440	2,348,597	12,201,339	11,957,328	14,914,779	14,305,925

# Exhibit E: Tax Programs Tax Collection Activities Statement of Tax Collection Activities

Fiscal Year Ended June 30, 1996

Previously Exhibit E

	Personal Income Tax	Bank & Corporation Tax	Total
Collection Revenue			
Beginning Total Available for			
Collection (7/1/95)	\$2,841,067,393	\$530,434,854	\$3,371,502,247
Added During 1995/96	2,546,974,660	697,157,683	3,244,132,343
Abated During 1995/96	-801,594,833	-123,019,762	-924,614,595
Total Available for Collection Accounts Collected:	\$4,586,447,220	\$1,104,572,775	\$5,691,019,995
Automated 1/	\$756,989,665	\$338,032,595	\$1,095,022,260
Manual 2/	259,056,672	105,000,000	364,056,672
Total Collected	\$1,016,046,337	\$443,032,595	\$1,459,078,932
Discharged	597,070,464	26,566,169	623,636,633
Total Accounts Closed	\$1,613,116,801	\$469,598,764	\$2,082,715,565
Ending Total Available for			
Collection (6/30/96)	\$2,973,330,419	\$634,974,011	\$3,608,304,430
Collection Accounts			
Total Number of Accounts (7/1/95)	1,033,511	119,246	1,152,757
Total Number of Accounts (6/30/96)	1,011,110	126,691	1,137,801
Change in Collection Accounts	-22,401	7,445	-14,956
Cost of Operation	\$60,346,857	\$22,227,597	\$82,574,454
Paid Hours Statistics	1,823,472	719,968	2,543,440
Cost per Paid Hour	\$33.09	\$30.87	\$32.47
Tax Collected per Dollar Cost	\$16.84	\$19.93	\$17.67
Percentage of Available Inventory Collected	22.2%	40.1%	25.6%
Percentage of Amount Available Closed Percent Change between Beginning	35.2%	42.5%	36.6%
and Ending Inventory	4.7%	19.7%	7.0%

<sup>1/</sup> Automated billing and voluntary payments by taxpayers.

<sup>2/</sup> Tax Collector activities to secure payment from resistant taxpayers.

## Exhibit F1: Non-Tax Collection Program

### **Inter-Agency Intercept Collections**

#### **Comparative Schedule of Collection Activities**

Fiscal Years Ended June 30, 1995 and 1996

	Fiscal Year Ended June 30, 1996	Fiscal Year Ended June 30, 1995	Change	Percent Change
Participating Agency Types:				
State agencies	88	90	-2	-2.2%
City agencies	26	25	1	4.0%
County agencies	53	55	-2	-3.6%
Federal agencies	1	1	0	0.0%
Total Participants	168	171	-3	-1.8%
Collection Volumes				
State agencies	245,520	233,325	12,195	5.2%
City agencies	6,916	4,120	2,796	67.9%
County agencies	57,940	57,552	388	0.7%
Federal agencies	91,166	94,963	-3,797	-4.0%
Total Collection Volumes	401,542	389,960	11,582	3.0%
Collection Revenues				
State agencies	\$46,333,754	\$42,345,685	\$3,988,069	9.4%
City agencies	676,233	400,650	275,583	68.8%
County agencies	7,363,994	7,551,891	-187,897	-2.5%
Federal agencies	27,546,950	26,478,305	1,068,645	4.0%
Total Collection Revenues	\$81,920,931	\$76,776,531	\$5,144,400	6.7%
Cost of Operation	\$261,035	\$178,947	\$82,088	
Paid Hours	9,741	6,678	3,063	
Statistics				
Cost per Paid Hour	\$26.80	\$26.80	\$26.80	
Revenue Collected per Dollar Cost	\$313.83	\$429.05	\$62.67	
Revenue Collected per Paid Hour	\$8,409.91	\$11,496.93	\$1,679.53	
Average Revenue per Volume	\$204.02	\$196.88	\$444.17	

## Exhibit F2: Non-Tax Collection Program Child Support Collections

### **Comparative Schedule of Collection Activities**

Fiscal Years Ended June 30, 1995 and 1996

	Fiscal Year	Fiscal Year		
	Ended	Ended		Percent
	June 30, 1996	June 30, 1995	Change	Change
<b>Demand for Payment Notices Sent</b>	170,619	89,381	81,238	90.9%
Levies Issued:				
Bank Accounts	17,927	14,781	3,146	21.3%
Wages	180,329	120,352	59,977	49.8%
Total Levies Issued	198,256	135,133	63,123	46.7%
Gross Revenue Collected for Child Support	\$49,966,368	\$47,022,210	\$2,944,158	6.3%
Cost of Operations	\$4,795,422	\$3,665,424	\$1,129,998	30.8%
Paid Hours	133,117	86,537	46,580	53.8%
Statistics				
Cost per Paid Hour	\$36.02	\$42.36	\$24.26	
Revenue Collected per Dollar Cost	\$10.42	\$12.83	\$2.61	
Revenue Collected per Paid Hour	\$375.36	\$543.38	\$63.21	

## Exhibit F3: Non-Tax Collection Program

## **Vehicle Registration Collections Comparative Schedule of Collection Activities**

Fiscal Years Ended June 30, 1995 and 1996

June 30, 1995	Change	Percent Change
576,110	-72.619	-12.6%
, -	,	
9,735	38,207	392.5%
37,445	176,765	472.1%
47,180	214,972	455.6%
\$30,955,851	\$16,066,359	51.9%
623,660	-213,660	-34.3%
\$6,460,152	\$1,721,925	26.7%
235,377	-39,565	-16.8%
\$27.45	-\$43.52	
•	,	
\$131.52	-\$406.08	
	\$30,955,851 623,660 \$6,460,152 235,377 \$27.45 \$4.79	9,735     38,207       37,445     176,765       47,180     214,972       \$30,955,851     \$16,066,359       623,660     -213,660       \$6,460,152     \$1,721,925       235,377     -39,565       \$27.45     -\$43.52       \$4.79     \$9.33

## Exhibit G1: Other Non-Tax Programs Homeowner and Renter Assistance

#### **Comparative Schedule of Activities**

Fiscal Years Ended June 30, 1995 and 1996

Previously Exhibit F

	Fiscal Year Ended	Fiscal Year Ended		Percent
	June 30, 1996	June 30, 1995	Change	Change
Number of Claims Processed				
Allowed from:				
Property Owners	21,915	24,037	-2,122	-8.8%
Renters	136,843	135,177	1,666	1.2%
Not Allowed from:				
Property Owners	908	938	-30	-3.2%
Renters	7,130	7,683	-553	-7.2%
Total Number of Claims Processed	158,758	159,214	-456	-0.3%
Amount of Claims Allowed				
Property Owners	\$1,961,415	\$2,182,781	-\$221,366	-10.1%
Renters	13,168,703	13,049,641	119,062	0.9%
Total Amount of Claims Processed	\$15,130,118	\$15,232,422	-\$102,304	-0.7%
Claimant Assistance Contacts				
Interactive Voice Response Phone Calls	87,687	88,943	-1,256	-1.4%
Manual Telephone Calls	32,809	26,281	6,528	24.8%
Volunteer Contacts	20,286	25,646	-5,360	-20.9%
Total Claimant Assistance Contacts	140,782	140,870	-88	-0.1%
Cost of Operations	\$2,039,080	\$1,958,470	\$80,610	4.1%
Paid Hours	69,795	65,859	3,936	6.0%
Statistics				
	\$29.22	\$29.74	-\$0.52	-1.8%
Total Cost per Paid Hour	• -	• -	*	
Paid Hours per Claim Processed	0.44	0.41	0.03	6.3%
Average Amount of Claim Processed	\$95.30	\$95.67	-\$0.37	-0.4%

## Exhibit G2: Other Non-Tax Programs Political Reform Audit

#### **Comparative Schedule of Activities**

Fiscal Years Ended June 30, 1995 and 1996

	Fiscal Year Ended June 30, 1996	Fiscal Year Ended June 30, 1995	Change	Percent Change
Political Patarra Audita Completed				
Political Reform Audits Completed Candidates & Controlled Committees	266	105	161	153.3%
General Purpose Committees	200 4	105	-103	-96.3%
Lobbying Entities	4 17	50	-33	-90.3% -66.0%
Statewide Measures	17	19	-33 -7	-36.8%
Other	1	2	- <i>1</i> -1	-50.0%
Total Audits Completed	300	283	17	6.0%
Political Reform Audits in Process at FYE				
Candidates & Controlled Committees	152	27	125	463.0%
General Purpose Committees	17	4	13	325.0%
Lobbying Entities	0	17	-17	-100.0%
Statewide Measures	5	3	2	66.7%
Other	0	2	-2	-100.0%
Total Audits in Process at FYE	174	53	121	228.3%
Cost of Operations	\$1,192,607	\$1,047,187	\$145,420	13.9%
Paid Hours	34,786	35,794	-1,008	-2.8%
raiu nouis	34,760	33,794	-1,008	-2.070
Statistics				
Cost per Paid Hour	\$34.28	\$29.26	\$5.03	17.2%
Paid Hours per Audit Completed	115.95	126.48	-10.53	-8.3%
Average Cost per Audit Completed	\$3,975.36	\$3,700.31	\$275.05	7.4%

## **GLOSSARY**

#### **GLOSSARY**

A Abatement The partial or complete cancellation of a final tax assessment.

**Apportioning** A corporation whose business operations are conducted both within and outside of California and whose income is therefore apportioned to this state for taxing purposes.

**Apportioning - Central Office** An audit of an apportioning corporation conducted by telephone and correspondence from the FTB's Sacramento office.

**Apportioning - Field** An audit of an apportioning corporation conducted at the corporation's place of business.

**Assessment, Proposed (PA)** Preliminary determination of additional tax liability by an audit of the taxpayer's return. The PA provides a time period during which the taxpayer may dispute part or all of the additional tax prior to the assessment's finality.

**Assessment, Self** Net tax liability as disclosed by the taxpayer on his or her tax return.

- Bank and Corporation Tax The administration, enforcement, and collection of 1) franchise taxes on corporations doing business in California and 2) income taxes on corporations not doing business in California but having income from California sources.
- **C** Cancellation The partial or complete withdrawal of a proposed tax assessment.

**Claim** Taxpayer request for reduction or cancellation of self-assessed tax by means of an amended return, formal request for refund, and informal request by correspondence.

**Collection, Non-Tax** Collection of delinquent non-tax debts payable to other state and local governmental agencies.

**Collection, Child Support** Collection of delinquent child support payments on behalf of district attorneys and custodial parents.

**Collection, Court-Ordered Debt** Collection of delinquent penalties, forfeitures, court imposed fines and restitution orders on behalf of superior, municipal, and justice courts.

**Collection, Vehicle Registration** Collection of delinquent registration fees, transfer fees, vehicle license fees, use taxes when a car is purchased, and penalties for parking violations on behalf of the Department of Motor Vehicles.

**Collection, Tax** Collection efforts performed to collect personal Income taxes and bank and corporation taxes owed by the taxpayer on behalf of the State of California.

**Contract Work** Products and services provided by FTB to other entities, under contractual agreement, for which FTB receives reimbursement of costs.

- **D Desk Audits** Audits of personal income tax returns conducted by telephone and correspondence from FTB's Sacramento office.
- **E Estimate Processing** Receiving, depositing, perfecting, posting, and filing of estimate returns.

**Exempt Corporation Audits** Review of tax-exempt applications to determine eligibility for tax-exempt status and periodic review of exempt organizations to verify that their activities remain consistent with tax exemption criteria.

Federal Audit Report Audits Central office and field audits resulting from Internal Revenue Service tax assessments to individuals, estates, trusts, general, financial, and apportioning corporations.

**Field Audits** Audits conducted in locations other than FTB's central office in Sacramento and corresponding audit support activities within the central office.

Filing Enforcement Activities All manual and automated processing of filing enforcement information and assessments. The PIT Filing Enforcement program includes three sub-programs: Filing Enforcement, Residence Determination, and Investigations. The B&CT Filing Enforcement program includes four sub-programs: Filing Enforcement, Investigations, Secretary of State Penalty, and Revivor.

- **G**Gross Assessments The total dollar value of tax assessments issued through the filing enforcement process prior to cancellations and abatements.
- Homeowner and Renter Assistance Activities The authorization of partial repayment of property taxes or rents paid by senior citizens, disabled, or blind individuals. Activities include designing and distributing claim forms and instructions, providing advisory services to claimants and processing claims.
- **Investigations** Activities necessary for prosecution of cases involving the willful failure to file a tax return, filing of fraudulent returns, and other criminal violations of the tax laws.
- **Legislation and Development** Bill analysis, legislation, regulations, formal rulings, information to other states, research of tax issues, and statistical analysis of revenues and costs.
- Mathematical Verification Substantiation of the mathematical accuracy of the tax return during the Return Validation process.
- **Net Assessments** A measurement indicator of the department's effectiveness in determining the correct tax base available for collection to the General Fund. Determined by Gross Assessments, less cancellations and abatements, less reductions of self-assessed tax.

**Non-Admitted Insurance Tax** Collection of tax paid by an insurance policyholder who had purchased a policy from a non-California based insurance broker or from a company not authorized to do business in California.

**Non-Apportioning** A corporation whose business income is solely from within California.

**Non-Apportioning Central Office** Audits conducted within FTB's central office in Sacramento of non-apportioning corporations.

**Non-Apportioning Field** Audits conducted in a California location other than at the central office of non-apportioning corporations. Activities include both the field audit and central office support activities.

Pass-Through Entities Business entities having a filing requirement of informational returns, rather than tax returns. Examples include partnerships and tax exempt corporations.

**Political Reform Audits** Audits and field investigations of randomly selected committees supporting or opposing candidates and statewide measures, any committee spending \$10,000 or more, and campaign statements and lobbyist reports filed with the Secretary of State except those filed with federal or local offices, the State Controller, or the Board of Equalization.

Residency Determination A PIT Filing Enforcement sub-program involving activities necessary to determine a non-filer's legal state of residency.

**Return Forms and Instructions** Activities associated with the design, review, print, and distribution of tax forms, instruction booklets, form letters, and other official documents used in the course of conducting the department's business.

**Return Processing** The receiving and processing of returns and related payments, perfection, keypunch, EDP controls, computer operation, accounts receivable clean-up, filing in Central Files and the ultimate removal of returns for destruction.

**Self-Assessment Activities** All services performed by the department to assist taxpayers in complying with the tax laws.

**Self-Assessed Tax** The amount of tax liability determined by the taxpayer on his or her tax return, certain penalties related to the self-assessed tax (ex: late filing penalty), and certain accrued interest (ex: due to late filing).

**Settlement Activity** An alternative method of resolving civil tax disputes resulting from audit or filing enforcement activities other than through litigation.

**T** Tax Tax, penalties, and interest.

**Tax Audit Activity** Automated and manual activities performed to determine the correct tax liability for individuals and corporations.

**Taxpayer Assistance** Automated and manual dissemination of information to taxpayers, upon their request, regarding pre-filing assistance, forms requests, and filing requirements. Taxpayer assistance services related to audit, filing enforcement, collections, and other departmentally administered services are included in their respective programs.

NOTES:		